



# Iraq Reconstruction Weekly Update

الاسبوعى لمشاريع اعمار العراق التحديث



Reporting progress and good news

تطور الحدث والاخبار الجيدة تقارير عن

12.15.05



## Project Close Up

NASIRIYAH, Iraq – Iraqi construction laborers building the frame of a new city fire station. (Photo by B.J. Weiner)

## Notable Quotes

*"All of the residents I have spoken to have told me how nice it is to have clean water available once again."*

- Iraqi engineer speaking on the Zafaraniya water project

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## Video Download



### Assistance at Many Levels

Doctors and medics from the 1<sup>st</sup> Armored Division conducting community health outreach at a school refurbished under the reconstruction program.

<http://www.dvidshub.net/vjump.php?vid=7645>

## Progress Dispatches

### Al Manathera Village Road Project Completed

Construction is complete on a \$338,000 village road project in Al Manathera, Najaf Governorate. The project started in Dec. 2004 and was completed this month.

The village road project consisted of grading, compacting and paving over seven kilometers of road. As a result, 4,000 residents of the surrounding area will be provided with safe and reliable access to schools and markets, as well as a secure road surface for local factories to deliver their products during seasonal rains.



### Nisan Electricity Improvement Project Finished

Work is complete on an electricity improvement project that will serve approximately 20,000 people in Nisan, Baghdad Governorate. The \$2 million project rehabilitated the electrical distribution system by replacing 21 km of cable, installing 41 transformers, as well as adding 825 new poles, luminaries, and circuit breakers. The project employed an average of 20 Iraqi workers daily. There are 168 electricity projects programmed for the Baghdad Governorate; 55 are finished.

### Alozair Water Treatment Plant Project Completed



Construction is complete on a \$225,000 water treatment plant in Alozair, Maysan Governorate. The project was started in May 2005 and completed last month. The project commissioned a new treatment plant and an above-ground

storage reservoir. This effort will provide potable water for approximately 5,000 area residents.

### Three Qadisiyah Railroad Projects Finished

Three railroad station projects are completed in the Qadisiyah Province. This finishes the rail station upgrade program for the province. The six-month, \$599K Qadisiyah program refurbished six stations, providing facilities for passenger traffic, as well as offices for railroad employees. The six stations lie on the major line of Basrah to Baghdad, of the Iraqi National Railroad, servicing passengers traveling between major population centers throughout the country.





## Reconstruction Series: A Comparative History of U.S. Reconstruction Efforts

By Sherman Fleek  
PCO Command Historian

*[Editor's Note: The U.S. reconstruction effort in Iraq is the most recent of many such experiences in our past. This is the seventh and final article in a series which highlighted past reconstruction missions.]*

### Kuwait 1991-1993

Iraq's unprovoked and aggressive invasion of Kuwait in 1990 and its six-month occupation devastated this small Middle-East nation. Fleeing Iraq forces destroyed oil wells or set them ablaze. The Iraqis also destroyed all buildings, roads, and structures in their way; set booby traps and left mine fields unmarked, turning Kuwait into an environmental catastrophe.

As in the past, the United States used the opportunity to assist in Kuwait's reconstruction as a means to safeguard American political and diplomatic interests in the region, besides helping an ally recover from a devastating experience.

American involvement in Kuwait reconstruction was primarily employing contract and engineering expertise to quickly procure and oversee contracting and project management work. All costs, including US government time and participation, were paid by the Kuwait government.

Security was not a huge planning imperative and nearly all Americans involved were civilian employees of the US Army Corps of Engineers or Corps contractors. Uniformed American soldiers were involved but were few in number.



*Reconstruction efforts avoided an environmental disaster. (Photo: U.S. Department of Commerce)*

#### **Facts:**

- Iraqi soldiers left 600 of 1,300 Kuwait oil wells damaged or on fire.
- Fleeing Iraqi forces laid hundreds of booby traps and thousands of land mines.
- More than 100 people, many of whom were children, died from unexploded ordnance or booby traps.
- Within 30 days of the end of hostilities, primary electrical power was restored.
- Within 45 days water was replenished and flowing.
- Within 90 days the airport was operational.
- Within 9 months most of the public infrastructure was restored or repaired.
- Kuwait contracted some \$800 million with US and European firms.
- A US firm won a \$134 million contract to remove unexploded ordnance, mines and booby traps.
- Reconstruction efforts avoided an environmental disaster.

The Corps deployed 112 civilians to manage the Kuwait Emergency Reconstruction Office which later became the Defense Reconstruction Assistance Office that added 500 members from engineer and civil affairs units to the reconstruction workforce.

Projects included civil works, road construction and infrastructure improvements or rehabilitations, and oil industry recovery.

The time and speed of the construction was impressive with many projects lasting only months. Contracting was also conducted at an unprecedented speed.

Additionally, the US Army used civil affairs teams to highlight projects and generate local public support.



## Reconstruction Effort Changing Face of Iraq

By Jim Garamone  
American Forces Press Service

BAGHDAD, Iraq – Despite attacks, security concerns and an infrastructure that was degraded beyond expectation, the Iraq reconstruction effort has made tremendous progress, officials here said. More than 90 percent of the \$18 billion that Congress appropriated to rebuild Iraq has been committed to projects around the nation. This is in addition to money the Iraqi government has appropriated.

U.S. Ambassador to Iraq, Zalmay Khalilzad, has deferred \$800 million worth of projects until the new government can have input. The effort is showing tangible results, said Ambassador Dan Speckhard, chief of the Iraq Reconstruction Management Office here.

*"That sort of growth indicates to me that things are having an effect."*

- Amb. Dan Speckhard, Iraq Reconstruction Management Office

Almost half of all electric power in Iraq is a result of American projects, he said. Almost 3 million Iraqis have clean water thanks to U.S. projects. More than 4.5 million Iraqis benefit from sewage disposal projects the United States has funded. Last year, the ambassador said, Iraq had a gross domestic product growth of 4 percent, and the country is poised for "double-digit growth" this year. "That sort of growth indicates to me that things are having an effect," he said.

Reconstruction must be viewed in a larger context, Speckhard said. "It cannot be divorced from the economy, political progress or security," he said. For example, 30,000 new businesses registered with the government in the past year.

"And who knows how many unregistered business starts there were?" he said. "There is a huge 'gray market' that brings significant revenue."

The office has made more than 18,000 so-called "micro-loans" for Iraqis to start up businesses. No recipient has defaulted, the ambassador said. Still, officials said, while the generating capacity for power plants in Iraq is much higher than under Saddam Hussein, demand has increased as well.



*An electrical substation under construction outside of Dohuk, Iraq. (Photo by Jim Gordon)*

**Story Continued on Page 4**

## Entire Fallujah Electric Network to be Upgraded

Story & Photo by Norris Jones  
Gulf Region Central  
U.S. Army Corps of Engineers

FALLUJAH, Iraq – This city's electric network is undergoing a huge upgrade. Michael Doty, U.S. Army Corps of Engineers Gulf Region Central (GRC) Project Engineer, says he decided to return to Fallujah for a second year to finish the work here.

"I believe in 12 months, people will be saying the city really turned things around here. That's why I came back. I knew my mission wasn't complete until we finished. The city's totally renovated electrical distribution system is going to have a very positive impact."

In November, experts completed a \$620,000 assessment identifying every home and business, as well as determining load distribution, necessary repairs, upgrades, and new work required to rehabilitate the network in all 17 sectors of Fallujah, a community of 200,000 residents.

"We now know how many street lights we need, how many utility poles, what transformers are good, and how many need to be replaced throughout the city." In all, about \$30 million has been earmarked.



*Trucks are being loaded with electrical materials at Camp Fallujah's Laydown Yard, as work is underway to upgrade Fallujah's electric network.*

**Story Continued on Page 4**





## Fallujah Electric Network ...Continued from page 2

"Our goal is to establish a dependable electrical network for 40,000 businesses and residences," said Doty.

Currently, about 70 percent to 80 percent of the city has access to functioning utility lines with about 12 hours of power available daily.

Most of the electric network in the northern half of the city is operational, but there are large areas in the southern half where extensive work is needed. Fallujah's Electric Department, in conjunction with the Ministry of Electricity, has hired additional workers and is steadily making progress in getting more of the city connected. It is a priority of the Fallujah City Council, as well as residents have attended that group's weekly meetings asking for help, said Doty.

Rebuilding Fallujah's electricity network involves the Project and Contracting Office (PCO), the Joint Contracting Command-Iraq (JCC-I), GRC, the Ministry of Electricity (MoE) and local contractors. Lieutenant Col. Stephen Wilson, U.S. Marine Corps, PCO's Distribution Program Manager for the Electricity Sector, noted the assessment

provided a clear picture of Fallujah's requirements.

Contracting Command-Iraq (JCC-I), GRC, the Ministry of Electricity (MoE) and local contractors. Lieutenant Col. Stephen Wilson, U.S. Marine Corps, PCO's Distribution Program Manager for the Electricity Sector, noted the assessment provided a clear picture of Fallujah's requirements.

Wilson also pointed out they had allocated \$7.86 million to build two new 33/11kV substations in Fallujah (doubling the number of substations there.) "The associated 33kV feeders (estimated to cost \$6 million) are scheduled to be awarded in early January 2006.

In addition, contracts will be let authorizing up to \$6 million for utility poles, \$3 million for cable, \$1 million for streetlights, and an estimated \$2.8 million for a new Fallujah Electrical Department Maintenance and Storage facility and equipment. Including electricity, the Corps of Engineers is overseeing 59 reconstruction projects in Fallujah valued at \$87 million.

"I enjoy working at the ground level -- seeing things getting done. We're definitely making a difference for the people of this community," he said.

## Reconstruction Effort Changing Face of Iraq...Continued from page 2

Iraqis are buying televisions, refrigerators, air conditioners, microwave ovens, cell phones and other power-consuming appliances and putting more demand on the electrical system.

Even without terror attacks on the power grid, officials said, generating capacity would not keep pace with demand. The same is true of water, sanitation and health projects: demand outstrips the capacity to bring the services online. Iraq has the second-largest oil reserves in the world after Saudi Arabia. It also has water -- a commodity not in abundance in the Middle East. With its educated work force, Speckhard said, Iraq should be one of the richest countries in the world.

**"Most people in Iraq didn't have four hours of electricity a day under Saddam."**

MG Robert Heine,  
Iraqi Reconstruction  
Management Office

But decades of neglect under Saddam severely hurt the country. "If you were one of the elites under Saddam, you did very well," Speckhard said. The Baathist rulers of Iraq had good roads connecting their houses to main roads, they had 24-hour electricity provided by generators, their water was clean and they didn't have to step through rivers of sewage outside their homes, officials noted. But the vast majority of people in Iraq -- save those in the northern exclusion zone under Kurd control -- did not have dependable electricity. "Most people in Iraq didn't have four hours of electricity a day under Saddam," said Army Maj. Gen. Robert Heine, the ambassador's director of operations.



Water treatment  
plant construction.  
(Photo by BJ  
Weiner)

The electricity sector has drawn the most attention. The U. S. devoted about \$4 billion to more than 400 projects, according to Iraq Reconstruction Management Office statistics. These projects have added more than 2,700 megawatts of capacity to the system. In the water and sanitation sector, the U. S. appropriated \$2.4 billion to over 300 projects which have been either completed, under way or planned. For many of the Iraqi people, this is the first time they have received clean drinking water.

In most areas of Iraq, sewage ran down the streets. U.S. help has allowed roughly 5 million people so far to connect to sewage lines. Health and education projects have vaccinated 5 million children against a variety of diseases. In the future, the office will work through provincial reconstruction teams.

But the key, Speckhard said, is that this process will take time. "We are changing the processes and systems away from a dictatorship," he said. "By any measurement, Iraqis have it better today than under Saddam. But it's a slow change, and they want to move much faster."

# Iraq Reconstruction Weekly Update



## Projects at a Glance (As of: December 9, 2005)

Compiled by Katie Wall, PCO

•\$6.932 billion has been disbursed, representing over 53% of total funds ( as of December 11, 2005 )

•3,020 projects starts (including USAID projects). This number includes 465 projects funded under the Accelerated Iraqi Reconstruction Program (AIRP)

•2,027 projects are complete (including USAID projects). This includes 398 that are funded under the AIRP

Reconstruction Sector	Project Type	# Under Construction*	# Completed*
<b>Health &amp; Education</b>	Schools	20	777
	Primary Health Care Centers	142	0
	Hospital Projects	17	5
	Public Buildings	0	4
<b>Public Works &amp; Water</b>	Potable Water Projects	95	101
	Sewer Projects	5	0
<b>Security &amp; Justice</b>	Fire Stations	29	60
	Border Posts	112	115
	Military Base Projects	49	45
	Police Facilities	117	256
<b>Transportation &amp; Communication</b>	Railroad Stations	19	77
	Village Roads	26	14
	Ports Projects	3	2
	Postal Facilities	1	23
	Airport Projects (FAA certified ready)	7	5
	Expressways	3	0
<b>Electricity</b>	Distribution Projects (including Substations)	103	68
	Transmission Projects	7	9
	Power Generation Projects	5	15
<b>Oil</b>	Dedicated Power Plants	1	3
	Water Injection Pump Stations	0	8

\* Note: Does not include projects funded by the Development Fund for Iraq.

Source: Multiple PCO Management Reports



## Sector Overview: Current Status – End State

Compiled By: John Daley, PCO



Sector	Current Status	End State
<b>Electricity</b>	1,327 MW added	1,556 MW in potential generation capacity added (enough for 1.4 M homes)
<b>Oil</b>	Around 2.0 Million Barrels Per Day (MBPD) produced  1.6 MBPD exports	3.0 MBPD produced  2.4 MBPD exports
<b>Water &amp; Sewer*</b>	Added 131,000 cubic meters per day of water treatment capacity  31,000 hectares of additional irrigated land	Additional 930,000 cubic meters per day of water treatment capacity (will benefit 3.7 million Iraqis)  251,000 hectares of additional irrigated land
<b>Health</b>	142 primary healthcare centers under construction	Population of 5 to 6.5 million Iraqis served in completed primary healthcare centers
<b>Education</b>	777 schools providing classrooms for 310,000 students	800 schools providing classrooms for 320,000 students
<b>Security &amp; Justice</b>	115 border forts completed	247 border forts will secure 2,400 KM of border
<b>Transportation &amp; Communications</b>	127 Kilometers (KM) of improved village roads  Provided emergency response dispatch system ('911' service) covering 5.8 million citizens of Baghdad	424 KM of improved village roads 158 KM of improved major roads  Provide emergency response dispatch system ('911' service) covering 12 million Iraqis in 15 cities

\* Note: Water metrics include data from small water project programs.

As of: December 14, 2005    Source: Multiple PCO Management Reports



## Capacity Development: Spotlight on Sector Contractors

Compiled By: Sheryl Lewis  
Director, PCO Capacity Development

WASHINGTON -- Capacity Development (CD) is critical to providing the foundation for a smooth transfer of day-to-day responsibility for completed projects to Iraqi management. The primary process for providing CD is by transferring knowledge, skills, and abilities through training. Training is conducted by all 16 prime contractors for both Iraqi men and women. The PCO, through contractors such as CH2MHill/Parsons Joint Venture, work hard to not only hire and integrate Iraqi women into the Iraq reconstruction program, but also provide support to Iraqi women through a unique initiative.



**Initiative:** Through the Women's Initiative, CH2MHill/Parsons Joint Venture works with women from the Ministry of Municipalities and Public Works and Ministry of Water Resources to grow their skills and ultimately, advance their careers within their respective ministries. Through a series of 18 seminars, Iraqi women are trained in areas such as leadership, management, gender mainstreaming, basic computer technology, budget and finance, train-the-trainer, and administration. The women's Initiative also provides Iraqi women-owned businesses the opportunity to learn how to compete for construction contracts through a number of conferences.

### Major Accomplishments:

- As of September 2005 the Women's Initiative has provided 7,306 hours of training for more than 450 mid and senior level Iraqi women. Examples of training include:

- 80 women from MMPW and MWR have been trained in leadership and gender mainstreaming skills
- 80 women from MMPW and MWR have been trained in basic computer technology
- the train-the-trainer program will allow 20 women to train others in their respective ministries
- 40 women from MMPW and MWR have been trained in administrative skills

- In excess of 150 subcontracts have been awarded to Iraqi women-owned businesses and support has been provided to over 250 companies on how to compete for construction contracts.



### Learn More -- Pamphlet Download

Capacity Development is central to the Iraq reconstruction effort and provides the first step in building a foundation for the transfer of control for completed facilities to Iraqi management.

<http://www.rebuilding-iraq.net>

## Unit-Level Assistance in the News

### Soldier Voices:

*"I think the projects in our (area of operations) are important. What we are doing is improving the infrastructure for this whole area that has been torn down over the last several years. It's helping the population immensely. It is providing new schools for them, new roads, new water projects, water supplies that they have never had..."*

- 1<sup>st</sup> Lt. Jeremy Krueger  
Diyala Province, Iraq

### 4th Brigade Soldiers Donate Generator to Babil Clinic

BAGHDAD, Iraq -- Task Force Baghdad Soldiers teamed up with local leaders from the Karradah district to host a ribbon-cutting ceremony for a new generator. Soldiers from 4th Battalion, 64th Armor Regiment, 4th Brigade Combat Team, 3rd Infantry Division donated the new 100-kilo volt ampere generator for the Babil clinic as part of a \$61,000 project designed by the clinic director. The project was approved by the district council and the generator was installed by an Iraqi engineer.



The project replaced an old four-KVA generator and will provide 24-hour power for the clinic, which houses more than 100 patients and focuses on general medicine. The Soldiers from 4th Bn., 64th Armor continue to assist in the development of the local government and economy in the Karradah district. (Source: 4th Brigade Combat Team PAO)



## Spotlight on Coalition Partners: Slovakia



### Army of the Slovak Republic

Demining is an integral part of Iraq reconstruction and stabilization as landmines and unexploded ordnance are two of the greatest hindrances to reconstruction. Consequently, demining activities create an environment for the reconstruction of infrastructure to take place.

A Slovak unit of military engineers deployed in Iraq has cleared an area of over 885,335 square meters of land mines since July 2003 using mine-clearing devices. In addition, the unit has also cleared manually another 183,335 square meters of the war-ravaged country's territory, according to information received from the Slovak Defense Attaché.

Since the beginning of their deployment, they have also destroyed 531,200 kilograms of confiscated ammunition. The 104-strong Slovak military contingent in Iraq is also involved in ground and fortification works. The unit is serving with the Multinational Division Central South, based in Hillah, Iraq. The Slovak unit consists of engineers, deminers, and explosive ordnance disposal specialists.



*U.S. Deputy Secretary of State Robert Zoellick shakes hands with Slovak troop commander Lieutenant Colonel Daniel Zmeko and thanks Slovak troops for their service in Iraq. (Photo by Sgt. Arthur Hamilton)*



***Slovak military engineers and explosive ordnance disposal specialists have cleared over 885,000 square meters of land mines.***



Source: Slovak Defense Attaché





## \$3.5 Million Project Pumps Fresh Water to Zafaraniya

**More than 6,500 homes and about 200,000 people in Zafaraniya will benefit from the water project.**

By U.S. Army MAJ Russ Goemaere  
2nd Brigade Combat Team

BAGHDAD, Iraq – Readily available fresh water is something most Americans take for granted. In Iraq, many areas suffered from severe neglect under the former regime, and fresh water became a luxury. The residents of Zafaraniya, a suburb of Baghdad, are benefiting from the completion of a water system that is bringing fresh, clean, drinkable water to the edge of their residential lots.

“Water is pumped from the Rasheed Water Treatment Plant to the gates of each residential lot,” said an Iraqi engineer who preferred not to be identified. He said the water in Zafaraniya was very poor before these projects were completed.

The water system was built in the 1970s and 1980s and had seen very little maintenance and repair, he said. He added that it was necessary to rebuild the entire system to improve the lives of the residents.

“All of the residents I have spoken to have told me how nice it is to have clean water available once again,” the engineer said.

The water pressure is also good, but will get even better in the next few weeks when final work is completed at the Rasheed Water Treatment Plant, he said.



*An Iraqi laborer lays a water pipe while working on the Zafaraniya Water Project. (U.S. Army Photo)*

**“The water system was built in the 1970s and 1980s and had seen very little maintenance and repair.”**

The engineer, who was educated at the University of Technology in Baghdad, explained that the water is free to all the residents. “They will start paying for their water once the water department starts to collect money. Each home has a gauge for the water department to check every month or so to assess a cost to residents,” he said.

Under the contract, water is pumped only to the gates of each home’s courtyard, but he said it is very easy and inexpensive for the residents to complete the work and bring the water into their homes.

More than 6,500 homes and about 200,000 people in Zafaraniya will benefit from the water project. About 300 Iraqi workers and more than \$3.5 million were invested in the project, said U.S. Army Maj. Alexander Fullerton, an engineer for 2nd Brigade Combat Team, 3rd Infantry Division.

## Iraqi Stock Exchange Update

WASHINGTON -- After operating in a former hotel restaurant for over a year, the Iraqi Stock Exchange (ISX) celebrated its grand opening on Dec. 4 in a newly built sandstone building in southeast Baghdad.

*Iraqi stock traders update the sales boards with the latest prices on the available stocks at the Iraqi Stock Exchange. (Photo by Staff Sgt. D. Myles Cullen)*



*An Iraqi stock trader accepts a stock purchase at the Iraqi Stock Exchange, Baghdad, Iraq. (Photo by Staff Sgt. D. Myles Cullen)*

More than 80 companies are now listed on the Exchange with a monthly trading volume of over 13.6 million.

**Source:** Iraq Weekly Status Report, Dec. 7, Department of State



### **Iraqi School Renovations Benefit Thousands**

Story & Photo By Claude D. McKinney

Gulf Region North  
U.S. Army Corps of Engineers

BAGHDAD, Iraq -- A major effort and considerable resources have been expended in the renovation of Iraq's schools and a monumental accomplishment has come to a close in the seven northern provinces of Iraq. The 324 schools in the northern provinces (out of a total of 800 planned across Iraq) are being renovated under the Iraq Relief and Reconstruction Fund. All but nine the schools are completed. Of the nine remaining schools, only one will not be finished by the end of January.

Under funding from the Commanders Emergency Response Program (CERP), 450 classrooms have been added to an additional 84 schools, benefiting more than 16,000 students. According to Pradip Patel, a U.S. Army

Corps of Engineers Program Manager, "More than 58,000 children have been affected. Students will be able to study in clean, painted classrooms, use new toilet facilities and new water fountains, and play in



*Enthusiasm abounds in the Harge village school.*

newly constructed playgrounds surrounded by perimeter walls. These renovated facilities will definitely motivate students and teachers to focus on classroom activities."

Not lost in all the renovation are the six new schools being built from the ground up. Each will have 12 classrooms to service 720 students. Several are in communities which had not had a school expansion for many decades.

In early July, \$3 million was made available to renovate schools through Commanders Emergency Relief Program funds. By the end of July, all those funds were obligated.

### **School Rehabilitation News From Other Reconstruction Partners: The World Bank**

WASHINGTON -- The World Bank's Board of Executive Directors today approved the first loan to Iraq in over thirty years. The \$100 million Third Emergency Education Project (TEEP) will help the Government of Iraq alleviate school overcrowding and lay the groundwork for educational reform. The TEEP builds on the successful experiences of two previous projects financed by grants from the World Bank Iraq Trust Fund—a \$40 million textbook project and a \$60 million school construction and rehabilitation project.

Iraq's educational system, once considered among the best in the Middle East, has deteriorated over the last twenty years, resulting in poor learning conditions and declining school enrollment. Since 2003, Iraqi authorities have successfully maintained a functioning school system. Nevertheless, the educational system faces challenges caused by massive backlogs in school construction and maintenance, human resource development, and policy and system development.

"School overcrowding is a main contributor to low school enrollment rates," commented Peter Buckland, the project's Task Team Leader. "There are twice as many teachers as classrooms and nearly 20 percent of primary and secondary schools operate in double or even triple shifts," he added.

#### *World Bank Facts:*

*The World Bank is a source of financial and technical assistance to developing countries around the world. It is made up of two unique development institutions owned by 184 member countries—the International Bank for Reconstruction and Development (IBRD) and the International Development Association (IDA).*

*The IBRD focuses on middle income and creditworthy poor countries, while IDA focuses on the poorest countries in the world. Together they provide low-interest loans, interest-free credit and grants to developing countries for education, health, infrastructure, communications and many other purposes.*

The TEEP will finance the construction and furnishing of about 82 new primary and secondary schools in 15 governorates, directly benefiting about 57,000 students. In addition, the project will introduce new design standards for schools, help the Iraqi authorities formulate and introduce a national program for school construction and maintenance, and finance a comprehensive program to support educational system reform.



"Bank-financed projects emphasize local employment and are implemented by Iraq's own institutions, which helps minimize security costs while building local capacity and ensuring sustainability," noted Joseph Saba, the Country Director for Iraq. The ministry will contract Iraqi construction companies using internationally accepted competitive procurement procedures."

The US\$100 million credit will be provided by the International Development Association (IDA), an arm of the World Bank that provides financing on concessional terms to eligible countries. The credit has 35 years maturity including 10 years grace period.

**Source: World Bank Website**



## A Reconstruction Partnership



### Office of the Assistant Secretary of the Army (ASA) for Acquisition, Logistics and Technology (ALT)

<https://webportal.saalt.army.mil/main/aae.htm>

Assistant Secretary: *The Honorable Claude M. Bolton, Jr.*

Principal Deputy to the ASA (ALT)/Director of Iraq Reconstruction and Program

Management: *Mr. Dean Popps, SES*



### US Army Corps of Engineers - Gulf Region Division

<http://www.grd.usace.army.mil/index.html>

Commanding General: *BG(P) William H. McCoy, Jr., USA*



### Iraq Project & Contracting Office

<http://www.rebuilding-iraq.net>

Director- Baghdad: *Brig. Gen. William H. McCoy, Jr. (dual-hatted GRD-PCO)*

Deputy Director for Reconstruction: *Ms. Kathye Johnson*

Director-Washington: *Mr. James M. Crum, PE, SES*



### Joint Contracting Command – Iraq/Afghanistan

JCC-IA provides responsive operational contracting support to the Chief of Mission and Multi-National Corps - Iraq to efficiently acquire vital supplies, services and construction in support of the Coalition Forces and the relief and reconstruction of Iraq.

Commander: *MG John Urias, USA*



### Office of the Assistant Deputy Assistant Secretary of the Army (Policy and Procurement), Iraq

DASA(P&P)-I provides the necessary administrative and contracting support to the Chief of Mission, Project and Contracting Office, Multi-National Forces, and supports the humanitarian relief, reconstruction, and security of Iraq.

ADASA(P&P)-I: *Mr. Lee Thompson, SES*

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### For further U. S. Government reconstruction information:

U.S. Agency for International Development: <http://www.usaid.gov/iraq>

U.S. Department of Commerce: <http://www.export.gov/iraq>

U.S. Embassy in Iraq: <http://iraq.usembassy.gov>

